LOUISIANA COMMUNITY & TECHNICAL COLLEGE SYSTEM Policy # 1.048

Title: <u>CAMPUS SUSTAINABILITY MONITORING</u>

Authority: Board Action

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Last Revision: Initial

The long-term sustainability of a campus is dependent on:

- 1. Sustainable enrollment levels that cover the costs of instruction, facilities, and support services,
- 2. Sound fiscal management, and
- 3. The support of the surrounding community.

In the event that the long-term sustainability of a campus comes under question, heightened monitoring and corrective action plans are warranted.

Triggering Campus Sustainability Monitoring

On an annual basis, the System President will review the sustainability of all college campuses, and may place a campus on heightened monitoring under the following circumstances:

- 1. The annual full-time equivalents (FTEs) are below 100 full tuition paying FTEs.
- 2. Campus expenditures exceed by 5% the total funds received by the campus in a given fiscal year.
- 3. A college chief executive officer may request their campus be placed under heightened monitoring due to a lack of community support.

The System President will notify the Board of Supervisors of any campus placed on heightened monitoring. College chief executive officers may petition the System President to prevent a campus from being placed on heightened monitoring in extraordinary circumstances.

Corrective Action Plan

Once placed on heightened monitoring, the chief executive officer of the college for which the campus belongs will be required to submit a corrective action plan to the System President. This corrective action plan will include:

- 1. Enrollment growth strategies with targets;
- 2. A plan to reduce expenditures;
- 3. Targets for securing financial support from external sources;

- 4. Completer growth strategies with completer targets;
- 5. Community and business outreach campaigns;
- 6. A comprehensive review of programs / classes offered at the campus and their alignment with community and business needs; and,
- 7. Other information deemed appropriate by the System President.

Outcome

No later than one year after a campus has been under a corrective action plan, the System President will recommend the following to the Board of Supervisors:

- 1. Campus removal from monitoring;
- 2. Continued campus monitoring and extension of the corrective action plan;
- 3. Campus realignment;
- 4. Cessation of operations; or,
- 5. Other recommendations as deemed appropriate by the System President.